ANNUAL REPORT 2020





MSF CHARTER AND PRINCIPLES

Médecins Sans Frontières (MSF) is an international, independent, medical humanitarian organisation that provides medical assistance to people affected by armed conflict, epidemics, natural disasters, or exclusion from healthcare. Our actions are guided by medical ethics and the principles of impartiality, independence and neutrality.

Médecins Sans Frontières is a private, international association. The association is made up mainly of doctors and health sector workers and is also open to all other professions which might help in achieving its aims. All of its members agree to honour the following principles:

Médecins Sans Frontières provides assistance to populations in distress, to victims of natural or manmade disasters and to victims of armed conflict. They do so irrespective of race, religion, creed or political convictions. 2) Médecins Sans Frontières observes neutrality and impartiality in the name of universal medical ethics and the right to humanitarian assistance and claims full and unhindered freedom in the exercise of its functions.

3) Members undertake to respect their professional code of ethics and maintain complete independence from all political, economic or religious powers. 4) As volunteers, members understand the risks and dangers of the missions they carry out and make no claim for themselves or their assigns for any form of compensation other than that which the association might be able to afford them.

2020: A YEAR LIKE NO OTHER

his year it is 50 years since Médecins Sans Frontières was founded. Half a century - yet in that time the world has not faced such a pandemic as the one we have now. In a short period of time, the new Coronavirus turned everything upside down: our international staff could not get to the projects when air traffic was down and land borders closed; our patients did not dare to visit the clinics for fear of becoming infected; and the fear of secondary consequences of the pandemic increased for each day.

STILL, THE IMPACT ON our work never got quite as bad as we feared. We adjusted and adapted and thanks to our locally employed colleagues, we were able to keep our projects going. Despite well-functioning healthcare systems, Sweden and many other countries were also hit hard and many of our members, not the least medical doctors



»Our patients did not dare to visit the clinics for fear of becoming infected.« and nurses, made important contributions within the COVID-19-care in Sweden.

IT WAS AN OVERWHELMING year in other ways as well. The Black Lives Matter movement affected MSF with the discussion on racism, diversity, inclusion and justice that has been going on for several years. We also had a critical discussion around Eurocentrism within the organisation. The latter is a very important discussion that will influence the structure of MSF in the future.

WE ALSO CONTINUED our work with improving the situation for migrants and refugees. For example, we resumed the search and rescue work on the Mediterranean, but already after a few weeks our ship was prevented from leaving port by Italian authorities. On Lesbos, the Moria camp burned down - only to be replaced by a new camp with even worse living conditions.

ELSEWHERE IN THE WORLD, violence and conflict continued to pose a threat, primarily to the affected population but also to the opportunities for us and other humanitarian organisations to reach out with help. This applies to Yemen and the Central African Republic, Cameroon and Syria. This also applies to Afghanistan, where 25 people were killed in a cold-blooded attack on our maternity clinic in Kabul.

OF COURSE, THERE WERE also glimmers of light during the year. We saw a reduction of the price on the vital tuberculosis drug bedaquiline as well as the vaccine against pneumonia - one of the main child killers globally. These were small but important steps towards increased access to essential medicines.

THROUGHOUT THIS TURBULENT year, we had our members, employees, volunteers and donors by our side. Despite the uncertain future, the generosity and commitment has been enormous. A warm thank you to everyone!

OLIVER SCHULZ General Director

PETER MOBERGER President

ANNUAL REPORT 2020

for the fiscal year 2020-01-01 – 2020-12-31

The Board and the General Director of Läkare Utan Gränser, registration number 802017-2360, hereby issue the following report:

ABOUT THE ORGANISATION

MEDECINS SANS FRONTIERES (MSF) - AN INTERNATIONAL ORGANISATION

Médecins Sans Frontières (MSF), is an international, independent medical humanitarian organisation that saves lives and alleviates suffering where we are needed the most. For 50 years, we have provided medical assistance to people affected by conflict, epidemics, disasters, or exclusion from healthcare. Our actions are guided by medical ethics and the principles of impartiality, independence and neutrality.

MSF is a non-profit organisation consisting of 25 national and regional associations. Five operational centres, in France, Belgium, Holland, Spain and Switzerland, manage MSF's humanitarian assistance programmes, deciding when, where and what action is necessary.

MSF annually runs projects in more than 70 countries around the world. The organisation has approximately 65 000 staff, the majority of whom are hired locally in the countries of intervention, and we perform more than 10 million outpatient consultations each year. MSF's annual turnover is more than SEK 17 billion and it has more than 6 million private donors around the world. More than 95 percent of MSF's income is from private donors and thanks to this large proportion of private donations we can maintain our independence.

MSF's international activity reports and annual reports are available on our website, where we also publish an annual impact report, aiming to show the beneficial effects of what we do: https://lakareutangranser.se/om-oss/ekonomi.

MEDECINS SANS FRONTIERES (MSF) IN SWEDEN

The Swedish section of MSF is a non-profit organisation that contributes to MSF's activities in the field through the recruitment and development of field workers, through fundraising and through communication and advocacy about the situation for the patients we meet in our field work. To strengthen our activities in the field, MSF Sweden has an evaluation unit and an innovation unit.

The average number of employees in the MSF Sweden office during the year was 81. In total, 45 people volunteered for the organisation at the office in Stockholm, corresponding to approximately 1,8 full-time employees.

In 2020 we continued to support MSF in Finland. During the year activities in Finland expanded and we reached more people than before. MSF's visibility in the Finnish media increased, with special interest in the situation for refugees on the Greek islands, the COVID-19 operations and expertise MSF has on the access to future and existing COVID-19 tools, including vaccines. Our field workers in Finland continued sharing their stories about our work, in the media and at various events and conferences, even if virtually. Over 20 000 donors in Finland contributed to MSF's work. In an exceptional year, MSF in Finland reached increased levels of support and awareness. For more information on MSF in Finland visit: https://laakaritilmanrajoja.fi/.

2020 IN BRIEF

• In total, the revenue of MSF Sweden was SEK 702 million, whereof SEK 681 million comes from raised funds from the public and corporations.

• In total, MSF Sweden deployed 88 people to the field, 57 percent of whom belong to the medical and paramedical professions, on a total of 113 assignments in 31 different countries. During 2020, we recruited 19 new field workers.

• MSF Sweden's communication work focused on different issues like COVID-19, vaccines, migration, the protracted crisis in Yemen and mental health.



Aïssatou Adou and her daughter Ryana at Bambari hospital, Central African Republic. PHOTO ADRIENNE SURPRENANT

• Advocacy in Sweden focused on COVID-19, access to medicines and on raising awareness of the appalling humanitarian crises affecting the people of Afghanistan, Yemen and Venezuela.

• To develop and improve our field operations, the MSF Sweden Innovation Unit worked on numerous assignments during the year, including digital health and MSF's ambition to become a more climate smart organisation.

• During the year, the Stockholm Evaluation Unit worked on 16 evaluations, examining approaches, results and co-ordination of the implementation of MSF projects.

FINANCIAL REPORT

FUNDRAISING

PRIVATE DONATIONS AND GRANTS During 2020, more than 247 000 donors supported our work with SEK 681 million.

The donations, amounting to SEK 60 million more than the previous year, came from the public, foundations and companies.

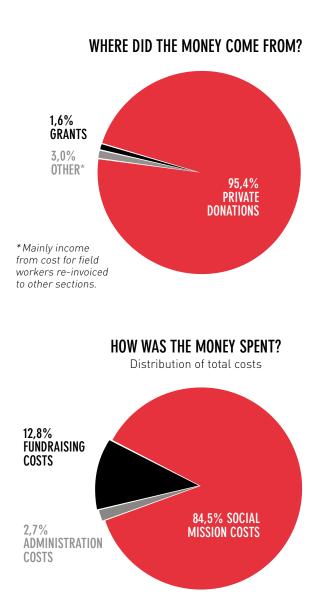
We aspire to collect donations and grants that are not earmarked for a specific project or purpose. This gives MSF the possibility to decide where and how the funds will be best used, based upon the needs in the field. In addition, non-earmarked funds reduce the administrative costs, and more funds can thus be used for our social mission around the world.

A stable and predictable income is a prerequisite for

Measles vaccines are being delivered to Boso Manzi, Mongala province, DRC. The area was badly hit by a measles epidemic and MSF sent emergency teams to set up treatment and vaccination activities. PHOTO CAROLINE THIRION

5





us to plan and implement our activities in the field. The cornerstone of this is monthly donors who contribute not only to financial stability and predictability but also to reduced administrative costs. During 2020, 117600 monthly donors (2019: 117 000) gave a total of more than SEK 188 million (2019: SEK 193 million).

Besides the monthly donations, MSF was supported throughout the year by many other types of donations. Postal mailings, in which staff and patients share their stories, generated over SEK 65 million (2019: SEK 69 million). And the revenue from legacies amounted to SEK 121 million (2019: SEK 158 million).

The Swedish Postcode Lottery supported MSF Sweden with donations of SEK 26,5 million (2019: SEK 32,8 million) and Radiohjälpen Foundation supported us with a total of SEK 9 million (2019: SEK 11,5 million).

Corporate donations increased compared to the previous year, amounting in 2020 to SEK 30,6 million (2019: SEK 28,3 million).

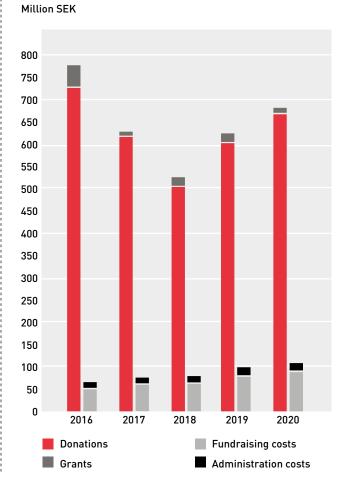
By the end of 2019 we had a matching gift campaign. The campaign was initiated by Akelius Foundation who matched donations donated between November 1, 2019 and January 5, 2020. The campaign generated a total matching amount of SEK 160,7 million. The donation from Akelius Foundation was received in April 2020.

The COVID-19 pandemic has had an impact on our fundraising. Both in terms of the increased financial need for our projects in the field, as well as how our fundraising methods and activities have needed to adapt to the unprecedented challenges and uncertain future. During the first year of the pandemic, donors have continued to show their commitment to our medical humanitarian work and we have therefore not witnessed a significant decrease in financial contributions from donors. To what extent the pandemic will have an impact on our long-term fundraising remains to be seen.

The four countries of intervention to which MSF Sweden transferred most funds during the year were: Democratic Republic of the Congo, Lebanon, South Sudan and Syria. For more information on how the funds raised have been used during 2020, please refer to note 1 and 7 on page 19 and 20-22.

DONATIONS, GRANTS AND COSTS FOR FUNDRAISING AND ADMINISTRATION THE LAST 5 YEARS

The difference goes to the social mission



- 8 -

SIGNIFICANT EVENTS DURING THE YEAR

The following is a summary of the activities in 2020:

RECRUITMENT AND DEVELOPMENT OF FIELD WORKERS

Globally, MSF's strength lies in our teams, from health staff, to logisticians and administrative staff. The pandemic put an abrupt halt in sending field workers to support our projects as countries closed their borders and airlines stopped flying. However, after overcoming the initial challenges, the Swedish section deployed 88 field workers on 113 different assignments. These took place in more than 30 countries of which the top three were: Democratic Republic of Congo (DRC), South Sudan and Central African Republic. Of the field workers deployed, 57 percent belong to the medical and paramedical professions (doctors, nurses, midwives, psychologists and biomedical analysts) while the other 43 percent were non-medical staff (logisticians, water and sanitation experts, financial administrators, HR administrators, cultural mediators and interpreters).

During 2020 the recruitment of new field workers only amounted to 19 as, due to the challenging situation, projects had a greater need for experienced staff. Activities such as introduction and training courses, including preparatory courses for newly recruited field workers, was adapted to be held online.

In addition to the 113 field missions, nine staff in the Swedish office also supported our operations around the world in short missions focusing primarily on operational support or project evaluation.

A fourth edition of the Paediatric Days, an event organised by MSF Sweden together with other MSF sections, was scheduled to take place in November 2020 in Dakar, Senegal. Due to the COVID-19 pandemic it was postponed to April 2021. For more information visit: https://paediatrics.msf.org.

BEARING WITNESS – COMMUNICATION AND ADVOCACY

Besides the medical work in the field, MSF raises awareness and creates debate about humanitarian crises through the act of 'témoignage'. This means that MSF acts as a witness and will speak out, either in private or in public, about the plight of populations in danger with whom we work. In doing so, MSF sets out to alleviate human suffering, to protect life and health and to restore respect for human beings. With our communication and advocacy work in Sweden we aim to increase the knowledge of humanitarian crises amongst the public and decision makers and when needed provoke a change.



Doctors and nurses turn a COVID-19 patient on her stomach to clear the lungs so she can breathe better. PHOTO NORA TEYLOUNI, SCHWEIZ

The biggest challenge as well as success factor has been the many aspects of the COVID-19 pandemic. Key indicators show that our visibility in social and traditional media has been above target. MSF Sweden's communication during 2020 focused on three topics where COVID-19 represented almost half (45 percent) of all MSF Sweden's media exposure, whereof 19 percent was on the topic of vaccines. Although being an increasingly difficult topic to bring media's attention to, migration represented 19 percent of all our media exposure during 2020. Other crises highlighted were Ebola in DRC, lack of access to safe abortion and the protracted crisis in Yemen. Undoubtedly, MSF Sweden's participation in Musikhjälpen was one of the highlights of the year. We received great exposure as we had some of our most experienced spokespersons participating several times, both in the studio and directly from the field, giving a much-appreciated reality check.

DURING THE YEAR we published 13 opinion pieces in high quality media on topics such as knock-on effects of COVID-19, diabetes and mental health. The school project "Ett gränslöst skolprojekt" continued successfully with an increasing request for presentations, most of them facilitated online. The project had a great spin-off effect with wide local media coverage. We have also continued using new tools to reach a wider audience, such as podcasts, live streaming events and creative in-house production.



Medical Doctor Anna-Clara Ivarsson doing the ward round in the measles ward of Bossangoa hospital, Central African Republic. PHOTO JAMES OATWAY

In April, MSF Sweden was listed as a recognised health organisation in the Facebook COVID-19 Information Center which gave our COVID-19 related posts a strong boost. This affected the results for reach and engagement tremendously as we reached hundreds of thousands of people without prior connection to MSF. Our audience on Instagram continued to grow and was in general very supportive and engaged.

THROUGHOUT THE YEAR several critical reports on NGO's including MSF were published. The topic of sexual abuse within the NGO sector was once again on the agenda. The other topic was racism, sparked by the Black Lives Matter Movement. MSF Sweden handled it with transparency, facilitating interviews and pushing for these important topics internationally. In line with public discussions on white saviourism and the Eurocentricity of our own organisation, we have tried to diversify our spokespeople in media, moving from mainly using Swedish field workers to also including locally hired staff as well as patients.

FOR MOST OF 2020, COVID-19 dominated bilateral advocacy and MSF reoriented internal advocacy networks towards the pandemic. During the year this generated a lot of opportunities for following Sweden's engagement, both as a donor to new platforms like COVAX Facility, coordinated by Gavi the Vaccine Alliance, as well as in ongoing discussions at EU level pertaining to the concerns for global access to COVID-19 tools and treatments.

The digitalisation of advocacy work can definitely be seen as a success. The amount of bilateral meetings was particularly high in the latter part of the year. MSF is very much a top-of-mind humanitarian voice that has easy access to government interlocutors. Meetings were held with the Ministry of Foreign Affairs and Sida on contexts like Afghanistan, Yemen, Venezuela, Democratic People's Republic of Korea and the Sahel.

The Access Campaign, a campaign for access to essential medicines, gained in importance. Even though it has been difficult to translate advocacy efforts into concrete measurable goals with regards to Sweden's political stance, there is a clear rationale for continuing to raise the awareness on the topic which is gaining attention rapidly at a global level.

WE PARTICIPATED IN a number of external networks like a seminar organised by Human Rights Watch on COVID-19 vaccines. A joint letter with Amnesty and Human Rights Watch was sent to the ministers of international trade and development cooperation in support of the joint efforts on global equitable access to COVID-19 vaccines. The only political party in Sweden that has engaged in this issue is the Left Party (Vänsterpartiet). They reached out to MSF Sweden about COVID-19 vaccines and the exchange led to a formal question in the parliament to the minister of foreign aid by their parliamentarian participating in the debate.

OPERATIVE SUPPORT

To strengthen our activities in the field and to contribute to improved quality and efficiency, MSF has an innovation unit and an evaluation unit based in the Stockholm office.

MSF SWEDEN INNOVATION UNIT

To adapt to challenges in a changing world, and at the same time improve our medical humanitarian activities, it is important that we are innovative and seek constant renewal. The MSF Sweden Innovation Unit supports all our operational centres to develop sustainable solutions to both new and recurring challenges and to problems that we face in our operations in the field and beyond.

This is done using a systematic approach for innovation as a vehicle for continuous improvement. The Innovation Unit has developed a methodology based on co-creation, i.e. building a bridge between different stakeholders, both inside and outside MSF. This methodology has proven effective in tackling concrete cases in the field. It also helps us to address ethical principles, to align fundamental innovation values with the decision-making process and to evaluate ongoing innovation activities.

In 2020, the unit had a strong focus on digital health boosted by the necessity of the COVID-19 pandemic. The digital health projects the unit worked on were all patient centered, for example the Digital support therapy for tuberculosis patients in India. Another focus was on promoting a stronger network between the different innovation actors in MSF and lastly the unit supported MSF's strive towards becoming a more climate smart organisation.

STOCKHOLM EVALUATION UNIT

The Stockholm Evaluation Unit is part of MSF's international evaluation group that consists of three independent evaluation units located in Vienna, Paris and Stockholm. Between them they evaluate our medical humanitarian operations worldwide and work with initiatives for internal reflection and learning processes.

The overall purpose of the Stockholm Evaluation Unit is to increase the organisational learning and the development of activities through an evaluation of our efforts. The unit worked on 16 evaluations



Abu Siddik and his son Rashid Ullah at the MSF Kutupalong hospital in Bangladesh. The family is Rohingya and has fled the violence in Myanmar. PHOTO HASNAT SOHAN

during 2020, examining approaches, results and co-ordination of the implementation of MSF projects, completing seven. Most were evaluations of operational projects, though some examined issues related to organisational management and development. The unit did experience delays due to COVID-19, as both MSF staff's and national health authorities' priorities were refocused. That said, it also created new opportunities. For example, as international travel became difficult, we contracted more consultants based in the same country as operations.

A MEMBER ASSOCIATION

MSF is an association, and as such counts on its members to actively contribute to strengthening the organisation's medical identity. To become a member of the association, you must have worked in the field or have worked or volunteered in the office of MSF for a set number of months, as regulated by the statutes.

On December 31, 2020, we had 423 paying members, which includes field workers, office staff and volunteers. More than 80 percent of all members have worked for MSF in the field and 60 percent of our members have a medical background.

Our ambition is to have committed members. All paying members have the right to vote at the General Assembly (GA), either electronically or by proxy, and they can also present motions. Members may also participate in discussion evenings and in international associative events. Regular e-mails and updates on a member-only Facebook page keep members informed of both association activities in Sweden and MSF's activities movement wide.

In September, Moria camp on Lesbos caught fire. Thousands of people were evacuated and have since been transferred to a new camp where living conditions are even worse. PHOTO ENRI CANAJ/MAGNUM 010





MSF protests in front of the New York Stock Exchange, demanding the pharmaceutical corporation Johnson & Johnson make the tuberculosis drug bedaquiline accessible for all people who need it. PHOTO NEGIN ALLAMEHZADEH

DISCUSSION EVENINGS

Several discussion evenings took place during 2020:

• *Haiti: Ten years after the earthquake* (Stockholm), January 21

• Utlandsarbete för MSF (Stockholm), January 28

• Becoming the MSF We Want to Be (Stockholm), February 19

- Snakebite (Stockholm), March 10
- Humanitarian crisis in the Sahel (online), April 1

• *Peer-to-peer meeting (1) on COVID-19* (online), April 29

• *Peer-to-peer meeting (2) on COVID-19* (online), June 17

• Structural racism (online), September 23

• Operational update on COVID-19 and the International General Assembly (online), October 27

• *Humanitarian challenges in Lesbos* (online), December 1

There was also one online meeting for members in Malmö, on November 27.

MSF SWEDEN'S GENERAL ASSEMBLY

87 participants, most of them online, of which 83 were members of the MSF Sweden Association, attended the General Assembly (GA) which took place in Stockholm on May 9, 2020. For the board election 72 votes were cast (including seven proxy). Adam Thomas, Anette Uddqvist and Laura Granö were elected as regular Board Members for a three-year term each, Jon Gunnarsson was elected for a one-year mandate with voting rights (fill-in position) and Pär Norén was elected alternate Board Member for a two-year term. For the motions, the vote count varied between 55–56 votes (including proxies). Two motions were approved: "Management of Financial Resources at OCB Group Level" (MSF Operational Centre in Brussels) and "Legislation on Leave for Medical Staff to do Humanitarian Work". In addition, the members amended the 2019 election of Auditor and Deputy Auditor.

OTHER ASSOCIATION EVENTS DURING THE YEAR

Members of the MSF Sweden Association participated online in international forums such as the OCB Annual Meeting, the OCA (MSF Operational Centre in Amsterdam) member event and the International General Assembly. One member attended the Field Associative Debate in Zimbabwe.

ADMINISTRATION

THE MSF SWEDEN BOARD

The MSF Sweden Board met on 13 occasions during 2020, mostly online. In the autumn the Board participated in the yearly board training. Outside of the meetings, the Board worked with the Executive through thematically organised strategic platforms with regular meetings. Internationally, MSF Sweden is represented in the OCB Board and we also have an MSF Sweden board member on the OCA Council. Further, the President and a board member are representatives in the International General Assembly. Former board members of MSF Sweden have also been members of the OCB Board and the International Board of MSF.

AFTER THE GENERAL ASSEMBLY 2020 THE BOARD COMPOSITION IS AS FOLLOWS:

President: Peter Moberger, medical doctor

Vice president: Katrin Kisswani, nurse

Secretary: Katrine Konar, recruitment specialist

Treasurer: Andreas Häggström, business controller

Regular members: Karin Fischer Liddle, nurse, Adam Thomas, regional manager, Anette Uddqvist, engineer, Laura Granö, medical doctor, Jon Gunnarsson Ruthman, nurse

Alternate board members: Erling Larsson, medical doctor, Pär Norén, project manager

The following were also elected:

Election Committee from May 2020: Jessica Svefors, Arash Aeineh, Jeff Freund and Sofie Graner



Internally displaced persons in Ituri Province, DRC. Since 2017 more than one million people in the province have been displaced due to violence. PHOTO ALEXIS HUGUET

Complementary vote for Auditor and Deputy Auditor: Thomas Lönnström (Auditor) and Rebecca Ersryd (Deputy Auditor) from EY

PRESENCE AT BOARD MEETINGS 2020:

BOARD MEMBERS	PRESENCE /NUMBER OF POSSIBLE MEETINGS
Behzad Arta***	5,5/6
Karin Fischer Liddle	11/13
Laura Granö*	7/7
Sophie Graner**	6/6
Jon Gunnarsson Ruthman	13/13
Jenny Gustafsson**	6/6
Andreas Häggström	13/13
Katrin Kisswani	12,5/13
Katrine Konar	13/13
Erling Larsson, alternate	12/13
Peter Moberger	13/13
Pär Norén*, alternate	7/7
Adam Thomas	13/13
Anette Uddqvist*	7/7

*Elected to the Board May 2020 **Term of office ended May 2020

***Left Board in May 2020

SUSTAINABILITY INFORMATION

As a responsible employer, MSF Sweden carries out systematic work environment activities, such as workplace safety assessments and surveys and an annual staff survey on work environment and employee satisfaction. The results from these surveys guide efforts related to work environment and well-being during the year. During 2020 MSF Sweden invested in staff well-being by offering home delivery of office furniture and ergonomic equipment to support physical health and arranged webinars related to coping mechanisms and psychological health. In addition, all HQ staff are covered by a health insurance that makes it possible for employees to receive further professional support both as a preventive and reactive measure.

MSF Sweden offers a standard qualified competence development, in areas such as leadership, personal efficiency and project management, through collaborations with training organisations. To enhance staff development MSF Sweden also actively supports office staff to take on missions in the field. In 2020 MSF Sweden delivered a Leadership Development Programme for all managers in MSF Sweden, as part of the strategy to support and strengthen leadership within the organisation. COVID-19 impacted learning and development



Duha, six years old, is one of many Syrian refugees in Jordan. Together with her family, Duha lives in a tent in Irbid. PHOTO MOHAMMED SANABANI

initiatives during 2020 in general. MSF Sweden was therefore only able to facilitate a handful of missions to the field and online attendance on courses. Yet there was quite a lot of internal mobility within MSF Sweden during 2020, with staff taking on new temporary or permanent positions.

MSF Sweden has a Salary Policy which promotes equality: salaries are set per position and decided through a defined methodology prior to the recruitment. In addition, the yearly salary adjustment is the same for all employees and not decided through individual salary discussions.

During 2020 workshops were organised with all staff on racism and degrading treatment. A mapping of internal structures to support organisational development within the area of diversity, equity and inclusion was also completed. The work will be further elaborated during 2021.

MSF Sweden is working actively with preventing all forms of corruption and fraud. The function of Internal Controller performed compliance checks during the year and arranged information sessions with all staff.

The first annual MSF Sweden sustainability report was produced during the year, reporting on 2019. The report will be used as an internal tool to structure our sustainability work and to follow and mitigate our environmental footprint. Further, MSF Sweden has an Environmental Policy in place that regulates purchase of goods and services, energy consumption and travel.

The COVID-19 pandemic contributed to substantially reducing the amount of travel during 2020. This has forced us to develop our ways of working, creating opportunities for more digital meetings. This mind shift, along with the rapid digital development, will hopefully enable us to replace some travel for meetings with digital meetings in the future as well.

EXPECTED FUTURE DEVELOPMENTS

MSF Sweden looks with great hopes and expectations to the year 2021. The COVID-19 pandemic has shaped the way we work in Sweden as much as how we intervene world-wide.

Despite having to adapt to an unprecedented pandemic and its global measures, many projects and activities continue. As the civil war in Syria comes to a sad ten-year anniversary, our work linked to the impact of that war continues. Violence, neglect and the lack of access to health care affects millions of fellow humans world-wide. We act and continue to save lives, alleviate suffering and restore dignity for patients and communities in countries like Yemen, Central African Republic, Afghanistan, Haiti, South Africa and Iraq. With COVID-19, the challenges have become more complex, and we approach the pandemic as much as its effects in many countries, while continuing to provide the much-needed medical humanitarian assistance.

In 2021, MSF Sweden is setting the strategic direction for the years to come. We are finalising an organisation-wide strategy for 2022–2025, critically looking into the future and anticipating necessary changes. We will create action plans for the years to come, based on this joint strategy.

An organisation like MSF Sweden would not exist without support. These are uncertain times due to the unforeseeable impact of the pandemic. We will need continued support to make sure we withstand the test of this uncertainty. The past year we were humbled by the amazing generosity of our supporters. Through our future campaigns we wish to further increase the awareness of MSF and engage with the many interested supporters. Through fundraising campaigns as much as advocacy, we hope to address important topics such as access to health care in general, or, for example, global access to COVID-19 vaccines in particular. We will continue to engage with schools in Sweden through our school project, and with university students through our Friends of MSF project.

2021 may well be an uncertain year. However, we know that, together with our supporters, through our continued work, we give a certain sense of stability.

FINANCIAL OVERVIEW

STATEMENT OF FINANCIAL ACTIVITIES

	Note	2020	2019
INCOME	#8 /		11 1 1 1 1 1
Donations	1,4	669 257 967	600 156 467
Sales revenue	2	4 430	17 188
Total income from the public		669 262 397	600 173 655
Private grants	3, 4	11 408 960	20 466 631
Total income from organisation	15	11 408 960	20 466 631
3 E .	11		
Membership fees		132 486	124 187
Other income	5	21 100 873	18 267 544
Total other income		21 233 359	18 391 731
Total income	10-14	701 904 716	639 032 017
Expenditure			1 - 1
Social mission costs	7	-593 017 027	-537 764 176
Fundraising costs	1.18	-89 992 644	-80 923 601
Administration costs		-19 164 640	-20 239 753
• Total expenditure	6, 8, 9	-702 174 311	-638 927 530
· · · · · · · · · · · · · · · · · · ·	1		Barret
Net income		-269 595	104 487
A STATE OF A			
Result from financial investment	nts	1.11	
Interest income and similar item	. S	271 245	29 374
Interest costs and similar items		-1 650	-137 794
Total result from financial inve	stments	269 595	-108 420
ALM MARTIN	Even a		
Surplus/deficit	10.00	0	-3 933
711			

BALANCE SHEET		No. 15	a start
	Note	31 dec 2020	31 dec 2019
ASSETS	13-1-2		
Non-current assets			
Tangible assets			
Inventory	9, 10	0	115 925
Total non-current assets		0	115 925
State of the State	1		
CURRENT ASSETS			
Current receivables		(L. ()	
Other receivables	11	13 445 723	13 696 027
Prepaid expenses		- f	1 10 M
and accrued income	12	11 170 146	9 048 603
State State N		24 615 869	22 744 630
		12000	
Cash and cash equivalents	1. ¹⁸	63 412 629	50 719 335
Total current assets		88 028 498	73 463 965
	1.1	VULLAND:	2. 8 6.
• Total assets		88 028 498	73 579 890
		and the second second	
EQUITY AND LIABILITIES	1.3 5	S. C.C.	13-101
Equity	1. 1	1. A. C.	1-10/
<i>Equity</i> Accumulated balance		505 658	509 59 <mark>2</mark>
Equity		505 658 0	509 59 <mark>2</mark> -3 934
<i>Equity</i> Accumulated balance			
Equity Accumulated balance Surplus/deficit		0	-3 934
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES		0	-3 934
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable	ł	0	-3 934
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects	13	0 505 658	-3 934 505 658 1 853 713 61 440 170
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects Other current liabilities	13 14	0 505 658 1 841 137	-3 934 505 658 1 853 713
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects Other current liabilities Accrued expenses and	14	0 505 658 1 841 137 76 966 960 3 355 727	-3 934 505 658 1 853 713 61 440 170 3 637 679
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects Other current liabilities Accrued expenses and prepaid income		0 505 658 1 841 137 76 966 960 3 355 727 5 359 016	-3 934 505 658 1 853 713 61 440 170 3 637 679 6 142 670
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects Other current liabilities Accrued expenses and	14	0 505 658 1 841 137 76 966 960 3 355 727	-3 934 505 658 1 853 713 61 440 170 3 637 679
Equity Accumulated balance Surplus/deficit Total Equity CURRENT LIABILITIES Accounts payable Liabilities MSF projects Other current liabilities Accrued expenses and prepaid income	14	0 505 658 1 841 137 76 966 960 3 355 727 5 359 016	-3 934 505 658 1 853 713 61 440 170 3 637 679 6 142 670

- 17 -

CHANGES TO EQUITY

	Accumulated bala	nce Total equity
Opening balance	505 658	505 658
Surplus/deficit	0	0
Closing balance	505 658	505 658
	6-16-16	
STATEMENT OF CASH FLOWS	2020	2019
Operating activities		
Net income	-269 595	104 487
Elimination of expenses and income with no impact on cash flow etc.	A Try Ta	
Depreciation	115 925	224 173
Interest received	271 245	29 374
Interest paid	-1 650	-137 794
Cash flow from operating activities b	efore	2221
variation in working capital	115 925	220 240
Decrease/increase in receivables	-1 871 239	6 747 923
Decrease/increase in accounts payable	-12 576	-1 541 691
Decrease/increase in		West 1
liabilities MSF projects	15 526 791	-31 983 076
Decrease/increase in		18.11.11
other current receivables	-1 065 607	-3 152 255
Cash flow from operating activities	12 693 294	-29 708 859
Investing activities	sa -	
Investments in tangible non-current as	ssets o	-124 600
Cash flow from investing activities	0	-124 600
Change in cash and euivalents	12 693 294	-29 833 459
Opening cash and equivalents	50 719 335	80 552 794
Effect of exchange rate fluctuations	0	0
Closing cash and cash equivalents	63 412 629	50 719 335

ACCOUNTING AND VALUATION PRINCIPLES

MSF Sweden's (Läkare Utan Gränser) accounting and valuation principles comply with the Swedish Annual Accounts Act (ÅRL), BFNAR 2012:1 (K3) and Giva Sverige's (the Swedish Fundraising Association) Guidelines for Annual Reports. The annual report also includes some information required by Swedish Fundraising Council.

OPERATING INCOME

Income is valued to actual value realised or to be realised.

DONATIONS AND GRANTS

A transaction where MSF Sweden receives an asset that has a value without returning the equivalent value in exchange is a donation or grant. If the asset is obtained because MSF Sweden met or will meet certain conditions and has an obligation to repay to the counterpart if the conditions are not met, it is a grant. If it is not a grant, it is a donation.

DONATIONS

Generally, donations are reported as income when received according to cash flow principle. Payment documents ordered by closing day are recorded as income on closing day, hence an exemption from cash flow principle. Insofar there are other contractual but not yet received donations on the closing day these are reported as income based upon individual examination. Received gifts from the general public, legacies and bequests, companies, organisations, trusts and foundations are included in donations. Donations from companies that have committed to donate a certain percentage of its sales to MSF Sweden are also counted here. Donations in the form of securities and real estates are sold as soon as these are registered in the name of MSF Sweden. Donations consisting of other than cash is valued to market value. Donations in form of pro bono-services are not reported as income.

GRANTS

Grants are recognised as income when the condition for their receipt have been fulfilled. Grants received are reported as debts until the conditions for their receipt have been fulfilled. Grants received to cover certain costs (e.g. administration) are reported in the same financial year as the cost the grant is intended to cover.

MEMBERSHIP FEES

Membership fees concern payments made for membership in MSF Sweden and are reported in the time period they refer to.

OTHER INCOME

Costs for field workers with Swedish employment contracts are reinvoiced to the operational center responsible for the field project. Income for costs that have been re-invoiced to other MSF sections are reported under other income.

OPERATING EXPENSES

Common costs, such as IT, reception, office rent and other office related costs, are distributed over administration costs, fundraising costs and social mission costs. The allocation is made according to an allocation key based on the number of staff to reflect actual use.

Social mission costs

Social mission costs are costs that MSF Sweden incurs to implement its task in accordance with its by-laws. Included here are raised funds allocated to other MSF sections to be used in field projects and to cover direct costs for project administration. Funds allocated to other MSF sections are recorded as costs when they have been transferred to receiving section or agreement of transferring has been set up. How this year's allocated funds have been spent is specified in note 7. All expenses, including salaries and social insurance costs, related to field workers and the recruitment of field workers, communication and advocacy work and to operative support are also included here. Distributed overhead costs are also counted as social mission costs.

FUNDRAISING COSTS

Fundraising costs are all costs that occur in order to generate contributions from the public. These include salaries, social insurance charges, costs to produce and distribute letters and direct mailings, advertising and other fundraising activities. Distributed overhead costs are also included here.

Administration costs

Administration costs are the costs necessary to administer the organisation. The administration constitutes a guarantee of quality for the social mission and the donor. Included in these costs are salaries and social insurance costs for the secretary general, finance and administrative staff, costs concerning the board and the distributed overhead costs.

LEASING

All the organisation's leasing agreements are reported as operative, i.e. the leasing charge (including the first elevated rent) are reported linear during the leasing period.

Employee benefits

Ongoing remunerations to staff such as salaries, social insurance charges and similar are reported as costs as the staff perform services. As all pension costs are classified as defined charges these costs are recognised as an expense in the year which they are incurred.

TAXES

MSF Sweden is an NGO and hence tax exempted.

ASSETS

TANGIBLE NON-CURRENT ASSETS

Tangible non-current assets are valued at acquisition value less depreciation according to plan. Depreciation is linear across the asset's estimated lifetime.

RECEIVABLES

Receivables are valued to the amount estimated to be paid, based upon individual examination.

DEBTS

Debts are valued to nominal value. Receivables and debts in foreign currency are valued to closing day rate.

CASH FLOW STATEMENT

The cash flow statement has been established using the indirect method i.e. starts from the organisation's net income. The reported cash flow only includes transactions that brings payments or disbursements. Cash is in its entirety constituted of bank deposits.

ESTIMATIONS AND ASSESSMENTS

DONATED ASSETS

Assets, especially real estate, stocks and other securities donated to MSF Sweden are reported in the post funds raised from the general public as the asset is sold. Received but not yet sold assets are reported in the annual accounts at the estimated market value under other receivables.

NOTES

Note 1 | Donations

The income from the public		
comes from the following sources:	2020	2019
General public	448 439 521	533 514 049
Companies	30 575 668	28 259 444
External trusts and foundations	166 242 777	14 582 974
The Swedish Postcode		A
Lottery base grant	24 000 000	23 800 000
• Total	669 257 966	600 156 467

The table below presents the breakdown of donor-designated/restricted donations (for country/region/context) and unrestricted donations.

Distribution	2020	2019
Access campaign	4 3 31	900
Afghanistan	17 560	540
Africa	43 715	27 027 019
Asia	- 10	600

Distribution		
Bangladesh	2020	2019
Central African Republic	3 250	4 300
Children and youths	400	-
Cholera	284 233	776 744
and the second se	-	2 700
COVID-19	6 882 103	
Clean water	-	3 550
Democratic Republic of the Congo	3 600	7 800
Democratic Republic of the Congo, Barak	a 2 603 257	2 502 751
Ebola		1 074 517
Emergency Fund*	979 960	3 304 403
Ethiopia	2 700	200
Gaza	() (T	5 210
Haiti		100
HIV		53 127
Indonesia	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	700
Innovations in the field	20 000	
Iran		1 100
Jordan	500	
Lebanon	190 042	S
Malaria	135	6 101
Malawi	112115	500
Mali	100100-	10 250
Malnutrition	6 6 1 2	3 660
Measels	1 100	4 525
Migration, Lesbos	48 028	500 000
Mozambique	300	409 415
Nigeria, noma	700 000	
Noma	-	1 000 000
Paediatric conference		6 109
Palestine	6 000	頭に出来。
Refugees**	162 050 033	2 230 563
South Sudan	214 346	1 050 987
Sudan	4 550	2 350
Syria	56 618	88 525
Tetanus vaccine		600
Tuberculosis	12 5 5	30 000
Tuberculosis, clinical trials	500 000	650 000
Women and children	9 440	15 542
Women's health	5 000	8 300
Vaccinations	12 745	10 169
Yemen	141 780	375 740
Yemen, Taiz city	- 1.1-	10 000
Zimbabwe	1 1 Sec -	6 6 2 5
Subtotal	174 788 007	41 186 233
a classical sector and	11 11	
Unrestricted donations	494 469 960	558 970 244
• Total	669 257 967	600 156 467
		1.1.1.90 40/

*The funds raised through the Emergency Fund 2020 were used for COVID-19 (In 2019 the funds were used for medical care in Gaza). ** The increase compared to last year is due to the large donation from Akelius Foundation earmarked refugees.

Note 2 | Sales revenue

Sales of MSF T-shirts produced for MSF Sweden, total SEK 4 430.

Note 3 Private Grants	2020	2019
The Swedish Postcode		
Lottery Covid addition	2 400 000	1000
The Swedish Postcode Lottery Special Project	cts –	8 966 631
Radiohjälpen	9 008 960	11 500 000
• Total	11 408 960	20 466 631

We have received a SEK 2,4 million grant from the Swedish Postcode Lottery for COVID-19 related work. From Radiohjälpen we received grants of SEK 6,1 million for Kasai in Democratic Republic of the Congo and SEK 2,9 million for South Sudan.

Note 4 | Funds raised

and the second	2020	2019
Private donations recognised	× .	
in Statement of financial activities	669 257 967	600 156 467
Private grants recognised in		
Statement of financial activities	11 408 960	20 466 631
Total funds raised	680 666 927	620 623 098

Note 5 Other income

This item consists of costs that have been re-invoiced to other MSF sections, mainly costs for field workers sent out by MSF Sweden.

Note 6 | Staff

Average number of employees* Swedish office:	2020	2019
Women	58	56
Men	23	25
Field staff:	1. A	. Care
Women	23	29
Men	14	15
Total	118	125

*Total worked hours recalculated to equivalent full time employments. We comply to the requirement of ÅRL to report distribution by sex divided into men and women. The reported distribution is based on national registration (from the last figures of the personal identity number). There can be other identities than men and women.

BOARD MEMBERS	2020	2019
Women	5	5
Men	6	6
Management Team and General Directo	R 2020	2019
MANAGEMENT TEAM AND GENERAL DIRECTO	R 2020	<u>2019</u> 4

SALARIES AND REMUNERATION	2020	2019
Board*	307 450	279 000
Secretary General**	793 804	771 919
Other employees	35 858 205	33 899 617
Field staff	11 991 196	13 692 963
• Total	48 950 655	48 643 499

*Remuneration for the president according to decision taken at General Assembly (2019 and 2020). Other than that, no remunerations have been paid, only reimbursement of expenses for direct costs related to board work.

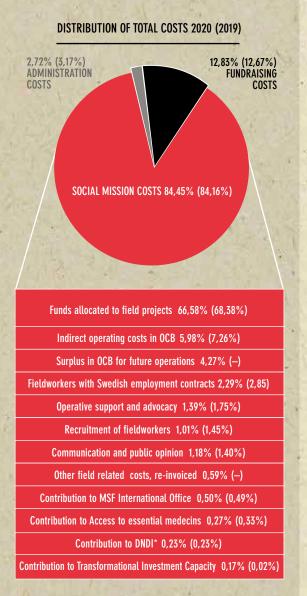
**In the Secretary General's contract of employment there is no right to severance pay included other than normal notice according to law.

Social insurance charges	2020	2019
Pension costs for		$\sim 1 - 2$
Secretary General and Board	132 903	140 928
Pension costs other employees	3 312 463	3 458 814
Pension costs field staff	707 409	762 504
Other social insurance charges	12 010 440	12 067 745
Other social insurance charges, field staff	4 063 380	3 773 397
• Total	20 226 595	20 203 388

In other social insurance charges costs for staff insurances, wage tax and general payroll tax are included. During the year approximately 45 persons have worked on a voluntarily basis in the Stockholm office. The value of these voluntarily contributions has not been reported in the income statement, but amount to approximately 3491 hours, corresponding to approximately 1,8 FTE. During the year SEK 114 943 in wage subsidies from the labor office have been received.

Note 7 | Social mission costs

The item consists of funds allocated abroad (SEK 547 700 675), consisting of private funds allocated abroad, and all costs, including salaries and social insurance charges related to the recruitement of field workers (SEK 7 117 356), and field staff with Swedish employmment contracts (SEK 16 054 576), other field related costs that have been re-invoiced (SEK 4 114 980) operative support and advocacy (SEK 9 732 293) and communication and public opinion (SEK 8 297 146).



In the category funds allocated to field projects, costs for international field workers, national staff, medical equipment, drugs, nutrition, transport, freight, warehouse, running field administration, logistics, water, sanitation and training and support to local organisations are included.

*Drugs for Neglected Diseases initiative

Donations from the public have been allocated as follows (in SEK):

		1 I I I I I I I I I I I I I I I I I I I
Country	2020	2019
Afghanistan	24 450 143	30 921 495
Balkans	8 598 143	2 727 596
Bangladesh	15 101 782	11 738 058
Belgium (refugees/migrants)	6 734 205	1 493 089
Bolivia	2 427 084	2 299 262
Brazil	1 020 204	1 986 088
Burundi	11 043 525	14 883 821
Cambodia		834 868
Cameroon	2 231 724	4 744 666

Country	2020	2019
Central African Republic	7 643 356	26 287 424
China	128 045	5 4 13
Congo, Democratic Republic of the*	37 893 289	60 323 281
Egypt	4 454 730	5 433 475
Eritrea	78 811	89 934
Ethiopia	5 056 122	180
Europe (refugees/migrants)	36 932 212	6 758 940
Greece	- 11 -	8011
Guinea	6 275 011	7 199 470
Haiti	5 331 027	14 857 927
Honduras	8 677	20 C 20 L
Hong Kong	155 539	702
India	9 388 154	6 362 716
Indonesia	1 216 579	1 500 413
Iran		990
Iraq	4 897 896	18 654 222
Italy	1 382 931	4 033 771
Ivory Coast	407 047	186 884
Jordan	450	
Kenya	3 800 052	8 021 884
Kenya Supply Unit	1 840 446	1 614 586
Lebanon	50 552 698	27 702 820
Libya	3 000 000	1030
Madagascar	45 927	26 809
Malawi	5 033 530	3 041 953
Mali	8 991 215	12 776 538
Mauretania	-	34 508
Mexico	817 443	500352
Mozambique	1 572 640	7 642 717
MSF Field Academy	986 759	553 268
Myanmar (Burma)	-	5 000 000
Nauru, the Republic of	164 579	464 153
Nicaragua	_	271
Niger	1 H.	12 748 560
Nigeria	22 339 711	
Pakistan	3 734 262	10 459 637
Palestine territory/Gaza	4 168 885	7 566 515
Russia	_	44 199
Sierra Leone	5 923 377	17 123 257
Somalia	14 000 000	5 000 000
South Africa	2 965 732	
South Sudan*	73 135 602	
Sudan	55 299	8 213 664
Syria	40 221 980	_
Syria (from Lebanon)	_	974 084
Syria (from Turkey)	ON SET	712 715
Tunisia	WE CAN	2 000 000
Ukraine	4 628 722	6 361 578
Uzbekistan	5 000 000	5 000 000
Venezuela	7 942 864	10 153 273
Yemen	10 850 622	13 279 377
Zimbabwe	2 869 058	3 720 929
	_ 009 090	
• Total	467 498 087	436 972 487

*Included in the funds allocated to following countries are grants from Radiohjälpen: Democratic Republic of the Congo - MSEK 2, South Sudan - MSEK 2,9

the state of the s	2020	2019
Indirect operating expenses (Cost in the		
operational center in Brussels (OCB),	in the	
operative and medical support, logistics		10035.57
and communication from the field etc.)	41 986 787	46 409 032
Surplus in OCB for future operations	29 988 900	1
Contribution to the campaign		2.1
Access to Essential Medicines	1 917 434	2 131 473
Contribution to MSF International Office	2 486 201	2 100 527
Contribution to MSF international Office	3 486 301	3 100 527
Contribution to research initiative DNDi		
(Drugs for Neglected Diseases initiative)	1 613 568	1 467 664
Contribution to Transformational	10	REPORT P
Investment Capacity	1 209 598	112 366
Total funds allocated abroad	547 700 675	490 193 549
Communication and public opinion	8 297 146	8 914 568
Operative support and advocacy	9 732 293	11 160 885
Recrutiment of field workers	7 117 356	9 266 311
Salaries and social fees for field staff,		100
re-invoiced to operational center	16 054 576	18 228 864
• Total social mission costs (note 7)	593 017 027	537 764 176

Note 8 | Support to MSF in Finland

The expenditure includes SEK 14 661 878 of support to MSF Finland.

The support is distributed: Support to fundraising: SEK 12 722 980 Support to administration: SEK 1 938 898

Note 9 | Leasing

MSF Sweden leases office premises and copying machines. Leasing charges entered as costs amount to SEK 3 863 499 (2019: SEK 3 855 607).

Future leases are due as follows:

\$= h 193	2020	2019
Within 1 year	3 075 732	3 689 108
1-5 years	12 548 987	3 749 108
After 5 years	0	* 0
• Total	15 624 719	7 438 216

The contract for rental of premises lasts to 2025-12-31.

Note 10 | Inventory

22 -

	2020-12-31	2019-12-31
Opening acquisition value	7 509 390	7 898 538
This year's purchase	0	124 600
Sales and disposals	-3 763 152	-513 748
Closing accumulated	3 746 238	7 509 390
acquisition value		
	8 + 70 $3 + 3$	
Opening depreciation	-7 393 465	-7 683 040
Sales and disposals	3 763 152	513 748
This year's depreciation	-115 925	-224 173
Closing accumulated	-3 746 238	-7 393 465
depreciation value	SVUR UNE	
Closing residual value	0	115 925
according to plan		

Tangible non-current assets are depreciated linear across the asset's estimated lifetime. The depreciation period used for inventory is 3-5 years. The depreciations are distributed between the administration, fundraising, communication and recruitment departments according to the number of employees in respective department.

Note 11 Other receivables

This item mainly refers to receivables from other MSF sections, especially travel and vaccination costs for expatriates paid for in Sweden and invoiced to corresponding operational centre. The item also includes real estates in the process of being sold at the end of the year: SEK 7 430 000 (2019: SEK 6 303 059). Receivables are valued to the amount estimated to be paid, based upon individual examination.

Note 12 Prepaid expenses and accrued income

	2020-12-31	2019-12-31
Prepaid rent	954 025	951 082
Other prepaid expenses	880 776	705 408
Funds raised in 2020		
received by MSF Sweden 2021	9 335 345	7 392 112
• Total	11 170 146	9 048 602

Note 13 | Debts MSF projects

Refers to funds allocated to field projects in 2020 but not yet transferred by 2020-12-31. The allocated funds were transferred in the beginning of 2021.

Note 14 | Other debts

	2020-12-31	2019-12-31
Withholding tax	1 022 019	960 567
Wage tax	2 061 564	1 956 520
Other entries	272 144	720 592
• Total	3 355 727	3 637 679

Note 15 | Accrued expenses and prepaid income

and the second	2020-12-31	2019-12-31
Accrued vacation pay	1 930 984	1 728 430
Accrued social insurances charges	1 513 924	1 270 823
Other entries	1 914 107	3 143 417
• Total	5 359 015	6 142 670

Note 16 | Pledges and contingent liabilities

The organisation has no pledges. According to the Board's estimation the organisation has no contingent liabilities.

Note 17 | Important events after closing day

COVID-19 continues to have a great impact on our activities, among others by limited possibility to travel. How the pandemic will impact our long-term fundraising remains to be seen. During the first months of 2021 our communication and advocacy work focused on access and equal distribution of vaccine. Truly equitable vaccine allocation and distribution mean that countries can acquire not just any vaccines but the right vaccines, at the right time and at the right price. Both public communication and advocacy efforts prioritized this topic that was met with a huge interest from media and decision makers. Stockholm 2021-04-17

Peter Moberger President Katrine Konar Secretary

Andreas Häggström

Karin Fischer Liddle

Anette Uddqvist

Laura Granö

Katrin Kisswani

Jon Gunnarsson Ruthman

Adam Thomas

Oliver Schulz General Director

My Audit Report was submitted on the day stated in my electronic signature.

Rebecca Ersryd Authorized Public Accountant Ernst & Young Sweden

· Ha

THANKS FOR YOUR SUPPORT!

MSF Sweden would like to deeply thank all of you who in different ways have contributed to our work during 2020. Many thanks to all our fantastic donors, pledgers and volunteers who have supported us during this challenging year. Together we are Médecins Sans Frontières!

CORPORATE PARTNERS Alfvén & Didrikson Byggnadsfirman Viktor Hanson GodEl Idun Industrier Interflora Rusta SAS S-Invest Trading Svenska Postkodföreningen Swedavia Airports Swedbank Robur Ticmate Wallenius Lines

FOUNDATIONS WHICH HAVE DONATED ABOVE 100000 SEK **Akelius Foundation** Ann-Sofie Mattsons Familjestiftelse Axel F o Vilna Lindmarkers Stiftelse Claes August Kugelbergs Stiftelse Elsa & Harry Gabrielssons Stiftelse John-Arvid Järnfelts Stiftelse Märta Christina och Magnus Vahlquists Stiftelse Stiftelsen Adjutor Stiftelsen Barn i nöd Stiftelsen Bertil Strömberg Stiftelsen IH Stiftelsen Infinity Stiftelsen Radiohjälpen Stiftelsen till minne av Märta och Runo Ahlqvist

CORPORATIONS AND ORGANISATIONS WHICH HAVE DONATED ABOVE 100000 SEK Alin & Hedenlund FastighetsförvaltningArla Plast Axel Johnson International Benny Andersson Produktion Catella **Centiro Solutions** Depona **Elanders Sverige** Eleiko Group Envirotainer Eugen Wiberger AB Gamla Uppsala Buss IG Europe GmbH – Filial Sverige IMS Medical Radar Infranord

Kalenderflickorna på Tjörn Komatsu Forest Landfall Games Lindéngruppen Lindinvent Linteum Invest Lynx Asset Management Nacka Stormarknad NetEnt AB Norra Skog Playhouse Teater Stockholm Sandvik Mining and Construction Tools Vagabond International Volati Öhrlings PricewaterhouseCoopers

PRIVATE DONATIONS ABOVE 100000 SEK Bengt Andersson Bengt Johansson Bert Ardhall Bertil Jansson Claes-Henrik, Thea, Hedvig and Siri Julander Ellis Wohlner Erik Norman Erland Sommarskog Eva and Ragnar Sjögren Ingrid Olsson Lars Jonsson Lars-Helge Strömqvist Lennart Nyberg Natthiko och hans vänner Tor-Evert Broskär In memory of Inga-Lill Collin In memory of Urban Dyberg

PRO BONO SUPPORT EQUAL TO THE VALUE OF 100000 SEK OR MORE Arup Bird and Bird Advokat Advokatfirman Delphi Farbror Per Design Insulander Lindh Advokatbyrå Jennica Lenning, Mindmove LiveArena MarketDirection Sweden Mindset MMID Group Pelle Halling

LÄKARE UTAN GRÄNSER

Fredsborgsgatan 24 Box 47 021 100 74 Stockholm, Sweden Tel: +46 (0)10-199 32 00 www.lakareutangranser.se Plusgiro: 90 06 03-2 Bankgiro: 900-6032 Questions about donations: +46 (0)10-199 33 00 or givarservice@lakareutangranser.se